



Community Health Improvement Plan Annual Progress Report, 2018

Florida Department of Health in Duval County

March 2019

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Introduction

The Florida Department of Health in Duval County (DOH-Duval) initiated a new community health improvement process in 2016. A diverse group of community partners joined forces to develop the 2017-2022 Duval County Community Health Improvement Plan (CHIP). Utilizing the National Association of City and County Health Officials (NACCHO) Mobilizing for Action through Planning and Partnerships (MAPP) framework, the planning team engaged in a comprehensive community health assessment (CHA) that provided detailed information on health and quality of life in Duval County. As part of this process, four assessments were completed: The Forces of Change Assessment, the Local Public Health System Assessment, the Community Themes and Strengths Assessment, and the Community Health Status Assessment.

Meetings were held with the MAPP Steering Committee to review, analyze, and synthesize key findings from the CHA to inform the development of Duval County's CHIP. During these meetings, attendees had the opportunity to review the assessment findings and make recommendations for additional indicators to include in Duval County's CHA. Strategic priorities were identified through a facilitated process that examined cross-cutting strategic issues that emerged in the CHA. When establishing health priorities for Duval County's CHIP, feasibility, impact on health outcomes, and the promotion of health equity were considered. Through this process, strategic health priority areas were identified for Duval County's CHIP:

- **Healthy Families and Healthy Babies:** Infant mortality is a key measure of a population's health. Significant racial and ethnic disparities in infant mortality exist. In Duval County, black babies are 2.5 times more likely to die before their first birthday than white babies. The goal for this strategic priority is to reduce infant mortality and morbidity in Duval County.
- **Healthiest Weight:** Contributing factors to obesity include physical inactivity, poor nutrition, and lack of access to healthy foods. Obesity increases the risk for health conditions such as coronary heart disease, type 2 diabetes, cancer, hypertension, and stroke. In Duval County, 65.4% of adults and 29.0% of middle and high school students are overweight or obese. Goals to address healthiest weight include: 1) increasing the percent of children and adults who are at a healthy weight and 2) increasing access to nutritious and affordable food.
- **Behavioral Health:** Behavioral health is essential to a person's overall health and well-being, healthy interpersonal relationships, and the ability to live a full and productive life. On average, adults in Duval County report having four poor mental health days in the past 30 days. Goals to improve behavioral health include: 1) reducing deaths due to suicide and 2) reducing opioid overdose deaths.
- **Access to Care:** Addressing access to care can reduce barriers to achieving optimal health such as inadequate transportation, cultural or linguistic barriers, and economic barriers. Lack of or inadequate insurance coverage is one of the biggest barriers to accessing healthcare. In Duval County, 12.3% of residents lack health insurance. The goal for this strategic priority is to decrease barriers to accessing care.
- **Health Equity:** When creating a community in which all residents can achieve optimal health, it is important to consider the multiple factors that influence health. Clinical care has a relatively small impact on the overall health of a community (University of Wisconsin Population Health Institute, 2014). Given our growing understanding of the social, economic, and environmental factors that determine health outcomes, building a healthy,

equitable community was identified as a cross-cutting strategy to improve health outcomes.

The strategic priorities guided the development of goals, objectives, and key activities to promote optimal health and well-being for all who live, work, learn, and play in Duval County. Monthly, strategic priority area committees meet to develop and implement health improvement plans and assess progress towards achieving the goals and objectives.

Since its initial release in 2017, the CHIP has undergone many changes. The changes and revisions are driven by the community and their needs. Because where we live, work, learn, and play significantly impacts our health and well-being, a place-based approach was adopted for implementation for Duval County's CHIP. A place-based approach to chronic disease prevention and health promotion focuses on creating healthy neighborhoods so that all residents have the opportunity to reach their full health potential. As our community partners moved from the planning to implementation phases, data was reviewed at the sub-county level (e.g., zip code and census tract) to aid in the selection of specific neighborhoods within Duval County for targeted health improvement efforts. Based on the review of demographic, social, and health indicators, two neighborhoods in the Westside of Jacksonville (Hillcrest and Hyde Park) were selected as areas of focus for implementation of Duval County's CHIP. Moving forward, health improvement activities and initiatives will be tailored to meet the unique needs of these two neighboring census tracts. The following maps provide a more detailed view of the neighborhoods.

Figure 1: Census Tract 122 - Hillcrest

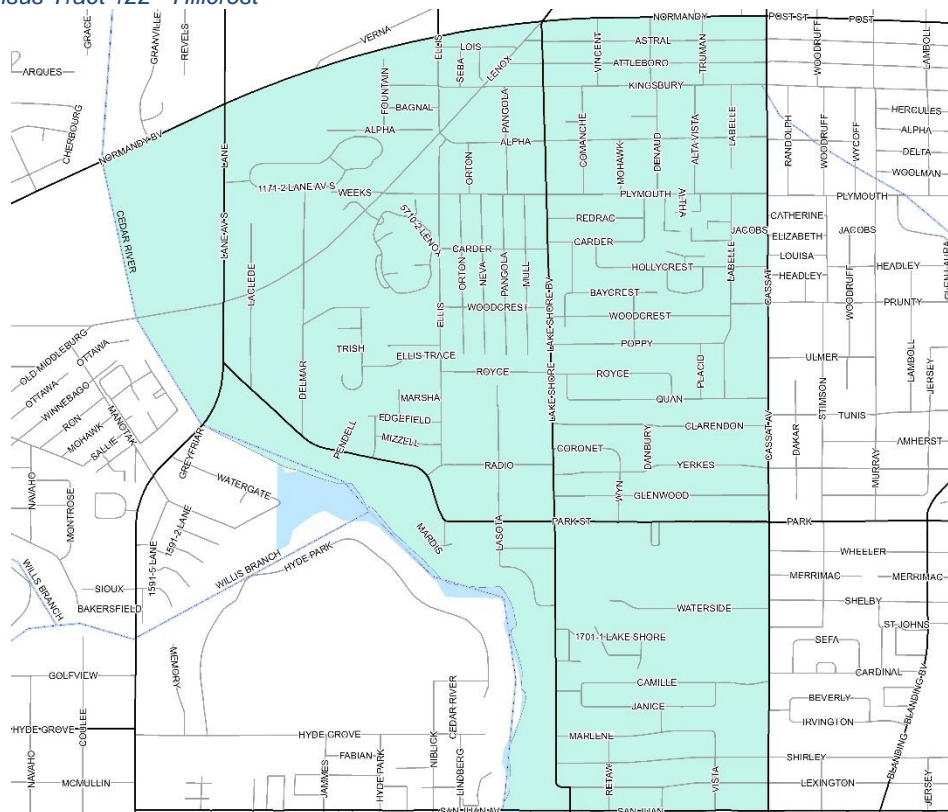
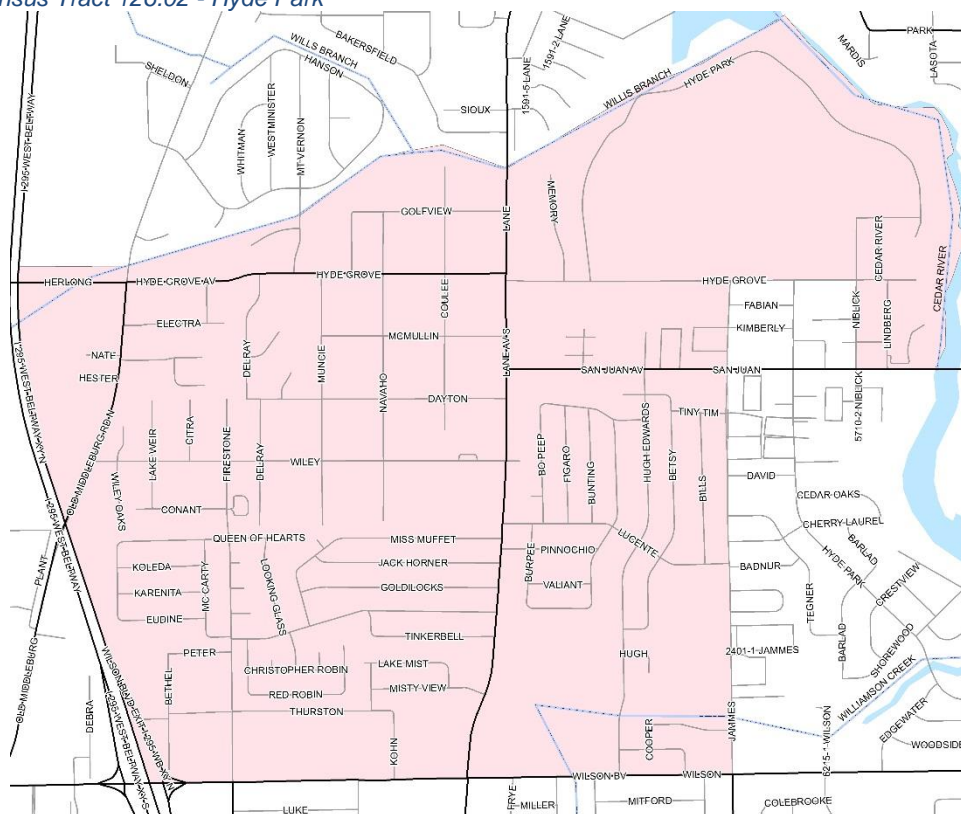


Figure 2: Census Tract 126.02 - Hyde Park



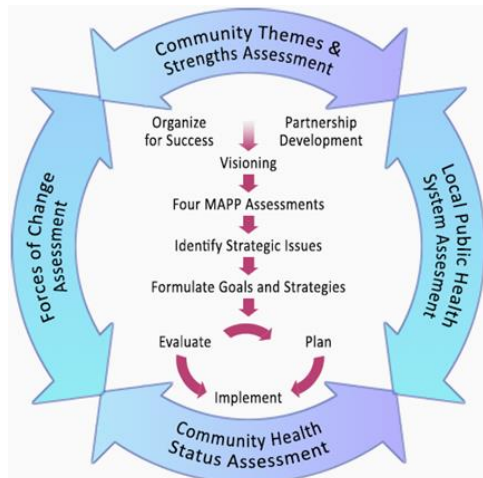
Duval County's CHIP is reviewed annually with both community partners and residents, as well as DOH-Duval's Performance Management Council. The input received at the annual meetings as well as at the monthly CHIP meetings was used to revise and update the Duval County CHIP. The CHIP will continue to adapt to the ever-changing public health environment as we strive to meet our goal to improve the health and quality of life of Duval County residents. The following document serves as a progress report of the strategic health priorities that were identified and targeted activities that have been implemented through community collaboration and partnership.

Overview of the Community Health Improvement Plan (CHIP)

The Florida Department of Health in Duval County (DOH-Duval) initiated a new community health improvement process in 2016. Over the past two years, a diverse group of community partners joined forces to develop the 2017-2022 Duval County Community Health Improvement Plan (CHIP). Sectors represented throughout this process included local hospitals and health care organizations, local government, community-based organizations, social service organizations and schools.

Utilizing the National Association of City and County Health Officials' (NACCHO) Mobilizing for Action through Planning and Partnership (MAPP) strategic planning model, DOH-Duval engaged in a comprehensive, county-wide community health assessment (CHA). Following this framework, four assessments were conducted that yielded in-depth analyses of factors and forces impacting population health. Taken together, the findings contributed to a comprehensive view of health and quality of life in Duval County.

The findings from the assessment were reviewed and analyzed by a diverse group of community members known as the Steering Committee. The Steering Committee identified and set strategic health priorities through a facilitated process that looked for cross-cutting strategic issues that emerged from the assessment. The Committee identified four strategic areas that became the focus of the 2017-2022 Duval County CHIP: (1) Healthy Families and Healthy Babies, (2) Healthiest Weight, (3) Behavioral Health, and (4) Access to Care. See the table for the strategic health priorities and goals developed by the subcommittees.



Four subcommittees were formed and tasked with developing goals and objectives for each strategic priority. To aid in this process, DOH-Duval employed the Results-Based Accountability (RBA) model. The usefulness of the RBA approach is that it starts with the desired end in mind (outcome) and develops a set of evidence-based, targeted strategies to attain the outcome. This approach allowed the groups to refine their objectives and goals and identify strategies that would help to reach them.

After identifying goals and objectives, community partners turned their attention to developing actionable plans. Because where we live, work, learn, and play significantly impacts our health and well-being, a place-based approach was adopted for implementation of Duval County's CHIP. A place-based approach to chronic disease prevention and health promotion focuses on creating healthy neighborhoods so that all residents have the opportunity to reach their full health potential. In order to identify specific neighborhoods within Duval County for targeted health improvement efforts, data was compiled and reviewed at the sub-county level (e.g., zip code and census tract). The result of this process was the identification of two neighborhoods on the Westside of Jacksonville. Moving forward, health improvement activities and initiatives will be tailored to meet the unique needs of these two neighboring census tracts.

During the next year, local public health system partners will continue to work together to address the strategic objectives outlined in Duval County's CHIP. Action plans will be further developed and implemented, and progress will be monitored at monthly meetings of DOH-Duval's Performance Management Council (PMC). Work teams and leads will be identified to ensure successful implementation and monitoring of the activities in Duval County's CHIP. The implementation of the CHIP will help strengthen the public health infrastructure, aide and guide planning, foster collaboration, and promote the health and well-being of Duval County residents. As a living document, Duval County's CHIP will be reviewed and revised annually based on ongoing assessment of the availability of resources and data, community readiness, current progress, and alignment with goals.

Strategic Priority Area	Goal
Healthy Families and Healthy Babies	1. Reduce infant mortality and morbidity
Healthiest Weight	1. Increase the percent of children and adults who are at a healthy weight
	2. Increase access to nutritious and affordable food
Behavioral Health	1. Reduce suicide deaths in Duval County
	2. Reduce opioid overdose deaths in Duval County
Access to Care	1. Decrease barriers to accessing care

Summary of CHIP Annual Review Meeting

On February 15, 2019, DOH-Duval hosted an annual review meeting for the Duval County CHIP. There were over 50 community members in attendance representing various sectors including local hospitals and health care organizations, local government, community-based organizations, faith-based organizations, social service organization, and educational institutions. The meeting provided a platform to discuss the progress made over the last year including the data-driven approach taken to identify two neighborhoods on the Westside of Jacksonville (Hillcrest and Hyde Park) to focus health improvement efforts on. The meeting also served as an opportunity for a community partner located in the identified neighborhoods to educate meeting attendees on their organization, mission, services, and possible areas for collaboration to better serve the community.

Following the community partner presentation, CHIP Advisory Committee members participated in a discussion panel with meeting attendees that focused on a number of topics including:

- Challenges and barriers experienced during the community health improvement planning process
- Strategies to increase engagement and participation from residents
- Strategies to increase collaboration among community organizations

Following the community meeting in February, DOH-Duval's PMC conducted an annual review of Duval County's CHIP. The meeting, held on March 18th, 2019, served as an opportunity to review proposed revisions, provide updates on progress and next steps, and discuss challenges and barriers encountered.

The information collected during these meetings as well as other monthly meetings was used to revise various objectives and update and extend the Duval County CHIP from 2019 to 2022. The Duval County CHIP will continue to be reviewed and revised to meet emerging challenges and opportunities.

Progress Toward Goals

* Status indicators are as follows:



= Little to no movement towards objective target



= Some progress towards meeting the objective target



= Reached or surpassed objective target

Strategic Issue Area #1: Healthy Families and Healthy Babies


Improving the well-being of mothers, infants, and children is an important public health goal. Their well-being determines the health of the next generation and can help predict future public health challenges for families, communities, and the health care system.

Goal 1.1: Reduce infant mortality and morbidity

Strategy: Improve maternal and child health outcomes

Key Partners: American Lung Association, Azalea Project, Baptist Health, Community Health Outreach, Department of Children and Families, Emergency Pregnancy Services, Episcopal Children's Services, Fatherhood PRIDE, Florida Beverage Association, Florida Department of Health in Duval County, Health Planning Council of Northeast Florida, Kids Hope Alliance, Lutheran Social Services of Northeast Florida, Inc., Magnolia Project, New Town Success Zone, Northeast Florida Healthy Start Coalition, Jacksonville Area Legal Aid, Planned Parenthood, St. Vincent's Healthcare, THE PLAYERS Center for Child Health – Wolfson Children's Hospital, UF Health – Jacksonville, UF/IFAS Family Nutrition Program, University of North Florida, WeCare Jacksonville

Why this is important to our community:					
Infant mortality, or the death of an infant before their first birthday, is a key indicator of the health of a community. Infant mortality can shed light on the many factors that contribute to community health, such as poverty and socioeconomic status, and the availability and quality of health services.					
Objective	Indicator	Current Level	Target	Status	Explanation of Status
By December 2019, reduce the black-white infant mortality gap from 2.5 to 2.2	Black-white infant mortality gap (Source: Florida Department of Health, Bureau of Vital Statistics)	2.8	2.2		Despite considerable effort, the target for this objective was not met. Data was analyzed at the census tract level to identify two neighboring areas with the highest number of infant deaths for targeted health improvement efforts. There were many community-based initiatives aimed at improving birth outcome and reducing health disparities, including:

					<ul style="list-style-type: none"> • 5th Annual Baby Buggy Walk in the Park at Klutho Park in the historic Springfield neighborhood • Magnolia Project's 2nd Annual Community Baby Shower sponsored by State Representative Tracie Davis • Fatherhood PRIDE Empty Shoes Fatherhood Memorial at Jacksonville-area barbershops <p>In addition, the Northeast Florida Fetal and Infant Mortality Review (FIMR) received funding from Baptist Health/Wolfson Children's Hospital, UF Health Jacksonville, and Florida Blue to study every infant death that occurred during 2017. More than 250 babies were stillborn or died before their first birthday in Northeast Florida in 2017, but only 28 of those deaths were reviewed by FIMR. This new funding will allow the community to identify gaps in maternal and infant services and to promote future improvements.</p>
By December 2019, increase the percent of births to mothers who receive prenatal care beginning in the first trimester from 66.1% to 72.7%	Births to mothers with first trimester prenatal care (Source: Florida Department of Health, Bureau of Vital Statistics)	65.0%	72.7%		Despite effort, the target for this objective was not met. 2017 data related to prenatal care was analyzed and focus groups were conducted to better understand factors impacting initiation of prenatal care. Data was analyzed at the census tract level to identify two neighborhoods (Hillcrest and Hyde Park) with a low number of births to mothers with first trimester prenatal care for

					targeted health improvement efforts. Moving forward, an action plan will be developed and tailored to the identified neighborhoods.
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Strategic Issue Area #2: Healthiest Weight

Food access and body weight are related to health status. Individuals who are at a healthy weight are less likely to:


- Develop chronic disease risk factors, such as high blood pressure and dyslipidemia.
- Develop chronic diseases, such as type 2 diabetes, heart disease, osteoarthritis, and some cancers.
- Experience complications during pregnancy.
- Die at an earlier age.

The goal of promoting healthy weight encompasses increasing household food security and eliminating hunger. The objectives also emphasize that efforts to increase food access and healthy weight should address individual behaviors and beliefs, as well as the policies and environments that support these behaviors in settings such as schools, worksites, health care organizations, and communities.

Goal 2.1: Increase the percent of children and adults who are at a healthy weight

Strategy: Increase the percent of Duval County residents who are at a healthy weight through education and promotion of the importance of nutrition and physical activity

Key Partners: AARP, Ability Housing, America Walks, American Heart Association, American Lung Association, Boys and Girls Clubs of Northeast Florida, Building Healthy Military Communities, Chartwells, City of Jacksonville, CivCom, Community Health Outreach, ElderSource, Episcopal Children's Services, Feed Northeast Florida, Florida Beverage Association, Florida Department of Health in Duval County, Groundwork Jacksonville, Health Planning Council of Northeast Florida, Heart for Children, Inc., Humana Bold Goal, Lutheran Social Services of Northeast Florida, New Town Success Zone, Nova Southeastern University, Special Olympics, St. Vincent's Mobile Health Outreach Ministry, Temple Builders/The Potter's House Ministry, Timucuan Parks Foundation, Tobacco-Free Jacksonville, UF/IFAS Family Nutrition Program, University of North Florida, Veteran's Affairs, War on Poverty, YMCA of Florida's First Coast

Why this is important to our community:					
Obesity is a long-recognized and fast-growing public health issue in the United States, with serious health and economic consequences. Individuals who are at a healthy weight are less likely to: develop chronic disease risk factors (high blood pressure and dyslipidemia), develop chronic diseases (type 2 diabetes, heart disease, and some cancers), experience complications during pregnancy, and die at an earlier age.					
Objective	Indicator	Current Level	Target	Status	Explanation of Status
By December 2019, decrease the percentage of the population who are overweight or obese from 66.2% to 59.6%	Percent of adults who are overweight or obese (Source: Behavioral Risk Factor Surveillance Survey)	65.4%	59.6%		Significant effort has been made toward reaching this objective. DOH-Duval partnered with Justice League of Fitness to host 3 free fitness classes weekly to the community at two DOH-Duval locations. In addition,


					through a partnership between Humana and Timucuan Parks Foundation, the Go 365 pilot program was launched. Over 25 Go365 “Beacons” have been placed in 22 of Jacksonville’s parks and preserves. Individuals can use their phones to check in to the beacons and accumulate points for different rewards and incentives.
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Goal 2.2: Increase access to nutritious and affordable food

Strategy: Increase access to nutritious and affordable food for an active, healthy life through promotion of existing community resources, establishment of community gardens, and increased nutrition education

Key Partners: AARP, Ability Housing, America Walks, American Heart Association, American Lung Association, Boys and Girls Clubs of Northeast Florida, Building Healthy Military Communities, Chartwells, City of Jacksonville, CivCom, Community Health Outreach, ElderSource, Episcopal Children’s Services, Feed Northeast Florida, Florida Beverage Association, Florida Department of Health in Duval County, Groundwork Jacksonville, Health Planning Council of Northeast Florida, Heart for Children, Inc., Humana Bold Goal, Lutheran Social Services of Northeast Florida, New Town Success Zone, Nova Southeastern University, Special Olympics, St. Vincent’s Mobile Health Outreach Ministry, Temple Builders/The Potter’s House Ministry, Timucuan Parks Foundation, Tobacco-Free Jacksonville, UF/IFAS Family Nutrition Program, University of North Florida, Veteran’s Affairs, War on Poverty, YMCA of Florida’s First Coast

Why this is important to our community:					
Access to and availability of healthier foods can help people follow healthful diets. For example, better access to retail venues that sell healthier options may have a positive impact on a person’s diet. However, these venues may be less available in low-income or rural neighborhoods. Good nutrition is important to the growth and development of children. A healthful diet also helps Americans reduce their risk for many health conditions, including: heart disease, high blood pressure, type 2 diabetes, and some cancers.					
Objective	Indicator	Current Level	Target	Status	Explanation of Status

By December 2019, decrease the percentage of the population who lack adequate access to food from 20.1% to 18.1%	Percent of population who lack adequate access to food (Source: Map the Meal Gap, Feeding America)	19.0%	18.1%		Significant effort has been made toward meeting this objective. The Northeast Food Hunger and Nutrition Network was established. One of their main projects has been the development of the Northeast Florida Hunger Map, a web-based, interactive map of food and nutrition assets in Northeast Florida (e.g., food pantry locations including hours of operation, schedules, and contact information). Lutheran Social Services (LSS) established the Nourishment Network Market, which is the first client-choice pantry on the Southside of town. The Market serves more than 2,500 residents each month.
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Strategic Issue Area #3: Behavioral Health


Recent analysis of Global Burden of Disease data shows that mental and substance use disorders were the leading causes worldwide of years lived with disability. Behavioral health and physical health are closely connected. Behavioral health plays a key role in people's ability to maintain good physical health. Behavioral health conditions, such as depression, addiction and anxiety, affect people's ability to participate in health-promoting behaviors. In turn, problems with physical health, such as chronic diseases, can have a serious impact on mental health and decrease a person's ability to participate in treatment and recovery.

Goal 3.1: Decrease suicide in Duval County

Strategy: Decrease suicide through increased access and knowledge of mental health resources and programs in the community

Key Partners: Ability Housing, American Foundation for Suicide Prevention, Azalea Project, City of Jacksonville, Clinton Foundation, Community Health Outreach, Community Rehabilitation Center, Department of Children and Families, Drug Free Duval, Duval County Public Schools, Florida Department of Health in Duval County, Gateway Community Services, Health Planning Council of Northeast Florida, Heart for Children, Inc., Jacksonville Fire and Rescue Department, Jacksonville Sheriff's Office, LSF Health Systems, Mental Health America of Northeast Florida, Northeast Florida AHEC, New Town Success Zone, Northeast Florida Healthy Start Coalition, Pastoral Counseling Services, River Point Behavioral Health, The Salvation Army Jacksonville Area Command, Youth Crisis Center

Why this is important to our community:					
The economic and human cost of suicidal behavior to individuals, families, communities and society makes suicide a serious public health problem. While its causes are complex and determined by multiple factors, suicide is a preventable public health problem.					
Objective	Indicator	Current Level	Target	Status	Explanation of Status
By December 2019, decrease suicide deaths among 12-18 year-olds from 5 to 0	Suicide deaths among 12-18-year olds (Source: Florida Department of Health, Bureau of Vital Statistics)	5	0		Beginning in 2016, the Jacksonville Non-Profit Hospital Partnership set a goal to train 10,000 citizens within three years in Mental Health First Aid (MHFA). As of 2018, a total of 6,423 citizens received training. In addition, 52 individuals had been trained and certified as MHFA trainers. In 2018, 86 Youth MHFA trainings were offered in Duval County resulting in a total of 1,268 individuals trained. The trainings were held throughout the county in diverse settings including the Jacksonville

					Sheriff's Office Police Academy, various area schools, Girl and Boy Scout organizations, Family Support Services, Police Athletic League, Youth Activities Center at Mayport Naval Station, and Kids Hope Alliance.
By December 2019, decrease the suicide death rate for adults from 22.6/100,000 to 16.9/100,000	Suicide deaths among adults (19 years and over) (Source: Florida Department of Health, Bureau of Vital Statistics)	20.9/100,000	16.9/100,000		Beginning in 2016, the Jacksonville Non-Profit Hospital Partnership set a goal to train 10,000 citizens within three years in Mental Health First Aid (MHFA). As of 2018, 6,423 citizens had received MHFA training and 52 individuals had been trained and certified as MHFA trainers. In 2018, 131 Adult MHFA trainings were held in the community resulting in a total of 2,476 individuals trained. The trainings were held throughout the county in diverse settings including the Jacksonville Sheriff's Office Police Academy, Northeast Florida Criminal Justice Center, Duval County Jail, area hospitals, Duval County Courthouse, various local schools and colleges, and Mayport Naval Station.


Goal 3.2: Reduce opioid overdose deaths in Duval County

Strategy: Reduce deaths from opioids through increased education and increased access to care

Key Partners: Ability Housing, American Foundation for Suicide Prevention, Azalea Project, City of Jacksonville, Clinton Foundation, Community Health Outreach, Community Rehabilitation Center, Department of Children and Families, Drug Free Duval, Duval County Medical Society, Duval County Public Schools, Florida Department of Health in Duval County, Gateway Community Services, Health Planning Council of Northeast Florida, Heart for Children, Inc., Jacksonville Fire and Rescue Department, Jacksonville Sheriff's Office, LSF Health Systems, Mental Health America of Northeast Florida, Northeast Florida AHEC, New Town Success Zone, Northeast Florida Healthy Start Coalition, Pastoral Counseling Services, River Point Behavioral Health, The Salvation Army Jacksonville Area Command, Youth Crisis Center

Why this is important to our community:

Substance abuse is a serious public health problem that can have lasting harmful effects on individuals, families, and communities. Substance abuse is costly to our Nation, exacting more than \$740 billion annually in costs related to crime, lost work productivity, and health care. Drug overdoses are a leading cause of death due to injury in the United States.

Objective	Indicator	Current Level	Target	Status	Explanation of Status
By December 2019, reduce opioid overdose deaths from 38.6/100,000 to 34.7/100,000	Opioid overdose age-adjusted death rate (Source: UF FROST)	43.9/ 100,000	34.7/ 100,000		Significant effort and resources have been dedicated to this objective. Through numerous community partnerships, many initiatives and programs have worked toward meeting this objective. Drug Free Duval has presented education and training on opioid prescribing and community resources at 29 physician offices/hospitals/primary care facilities. Orange Park Medical Center Park West ED changed prescribing practices, reducing opioid prescribing by over 60%. Project Save Lives, an opioid epidemic pilot project, was established to increase access to drug treatment and decrease overdoses. It has expanded from St. Vincent's Riverside to St. Vincent's Southside and will soon be bringing services to Park West ER and Memorial Hospital. Budget appropriation will allow the program to extend through 9/30/19 and expand to three additional hospitals for a total of seven emergency departments in Duval County. A total of 115 patients have been actively engaged and no patients have died due to an overdose after entering

					the program. 75 trainers have been certified to provide training modules; Signs of Opioid Misuse; Drug Sharing; Safe Storage and Disposal of Medications; Opioid Overdose and Naloxone Administration. 4,414 people have received the community trainings preciously listed.
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Strategic Issue Area #4: Access to Care

Disparities in access to health care can have far-reaching consequences. Access to quality healthcare is an important factor in preventing disease and disability, detecting and treating illnesses, increasing quality of life, reducing the likelihood of premature death, and increasing life expectancy. Yet, one in four Americans lacks a primary care provider or health center where they can receive regular medical care.


Access to care refers to more than just the physical location of a medical provider. Access can be limited by several factors including:


- Geography
- Transportation
- Health insurance/cost of care
- Hours of service
- Childcare
- Knowledge
- Residency
- Cultural norms
- Trust in doctors and the healthcare system


Goal 4.1: Decrease barriers to accessing care

Strategy: Meet the identified needs of Duval County residents through improved linkage to community services

Key Partners: American Heart Association, American Lung Association, Baptist Health, CareerSource Northeast Florida, Clinton Foundation, Community Health Outreach, Department of Children and Families, Duval County Medical Society, Florida Blue Foundation, Florida Department of Health in Duval County, Health Planning Council of Northeast Florida, Jacksonville Area Legal Aid, Jacksonville Transportation Authority, JASMYN, LSF Health Systems, Mental Health America of Northeast Florida, New Town Success Zone, Planned Parenthood, Special Olympics Florida, THE PLAYERS Center for Child Health – Wolfson Children’s Hospital, St. Vincent’s Mobile Health Outreach Ministries, Tobacco-Free Jacksonville, UF Health – Jacksonville, UF/IFAS Family Nutrition Program, United Way of Northeast Florida, We Care Jacksonville

Why this is important to our community:					
Infectious diseases remain a major cause of illness, disability, and death. Awareness of disease and completing prevention and treatment courses remain essential components for reducing infectious disease transmission.					
Objective	Indicator	Current Level	Target	Status	Explanation of Status
By December 2019, reduce the HIV incidence rate in Duval County from 30.0/100,000 to 27.0/100,000	HIV incidence (Source: Florida Department of Health, HIV/AIDS Section)	32.6/ 100,000	27.0/ 100,000		Despite considerable effort, the target for this objective was not met. Several meetings were held with health care facilities regarding routine HIV screenings. One

					<p>facility entered negotiations with Gilead to implement Gilead FOCUS, a program which provides funding to support routine HIV screenings in emergency room settings. UF Health Jacksonville clinics (e.g., Means, Durkeeville, Soutel, Total Care Clinics) now offer routine HIV screenings. DOH-Duval's Test & Treat program has been fully implemented, with 137 clients receiving services in 2018. In addition, 51 clients received PrEP services and 3 clients received nPEP services. Targeted marketing, outreach, and community engagement increased in neighborhoods most impacted by HIV. 34 community partners (e.g., salons, barbershops, tattoo parlors, funeral homes) partnered with DOH-Duval through the Business Responds to AIDS (BRTA) initiative and 8 faith-based organizations partnered with DOH-Duval through the Faith Responds to AIDS (FRTA) initiative. Duval County has 32 active HIV testing sites, with three of these testing sites opening in 2018. DOH-Duval hosted several community outreach events targeting priority populations.</p>
<p>By December 2019, reduce the incidence rate of bacterial STDs in Duval County from 1,049.9/100,000 to 944.9/100,000</p>	<p>Bacterial STD incidence</p> <p>(Source: Florida Department of Health, Bureau of Communicable Diseases)</p>	<p>1,138.8/100,000</p>	<p>944.9/100,000</p>		<p>Despite considerable effort, the target for this objective was not met. Strategies to reduce STD incidence included: treatment verification for all gonorrhea cases, expedited partner therapy</p>

					(EPT) for chlamydia cases, and treatment verification for all STDs for pregnant females. In addition, Teen Health Centers were operated at 7 of the 22 high schools in Duval County, with plans to expand to additional high schools with the mobile unit. During 2018, the Teen Health Centers provided 135 gonorrhea/chlamydia tests to youth 13-19 years old. DOH-Duval continues to meet with community partners, such as JASMYN, JobCorp, River Region, faith-based organizations, and Duval County Public Schools to work towards the objective of reducing the STD incidence.
By December 2019, decrease the rate of preventable hospitalizations under the age of 65 from all conditions from 1,416.2/100,000 to 1,274.6/100,000	Preventable hospitalizations under 65 from all conditions (Source: Florida Agency for Health Care Administration (AHCA))	1,313.7/ 100,000	1,274.6/ 100,000		Little progress has been made toward meeting this objective. DOH-Duval has worked to engage community partners currently working to create change in this area in a discussion about how to best approach this objective. Moving forward, community partners will further discuss the idea of removing the "Access to Care" priority area and instead have that be an overarching theme throughout the entire CHIP.

Revisions

Revisions to the 2017-2022 Duval County CHIP were made after careful review of the goals, objectives, strategies and measures. Recommended changes were made based on the following parameters:

- Availability of data to monitor progress – performance measures that had county-level data available, were consistently reported, and were readily available were preferred
- Alignment of goals
- Availability of resources
- Community readiness

In addition, a decision was made to extend the timeline of the CHIP through 2022. The following section contains additional revisions that were made to Duval County's CHIP as agreed upon by the strategic priority subcommittees. The revisions were based on a review of past accomplishments, as well as challenges.

Strategic Issue Area #2: Healthiest Weight

Goal 2.1: Increase the percent of residents who are at a healthy weight

Strategy: Increase the percent of Duval County residents who are at a healthy weight through education and promotion of the importance of nutrition and physical activity

Revised Strategic Objective	Current Strategic Objective	Indicator (Data Source)	Current Level	Target	Explanation for Revision
By December 2021, increase the percentage of adults who have a healthy weight from 32.6% to 35.9%	By December 2019, decrease the percentage of the population who are overweight or obese from 66.2% to 59.6%	Adults who have a healthy weight (Behavioral Risk Factor Surveillance System)	32.6%	35.9%	The indicator for this objective was revised to track adults who have a healthy weight, which is defined as a BMI from 18.5 to 24.9. By revising this objective, we are now able to capture residents with low BMIs, which could also result in adverse health outcomes.

Strategic Issue Area #3: Behavioral Health

Goal 3.1: Decrease suicide in Duval County

Strategy: Decrease suicide through increased access and knowledge of mental health resources and programs in the community

Revised Strategic Objective	Current Strategic Objective	Indicator (Data Source)	Current Level	Target	Explanation for Revision
By December 2021, decrease the age-adjusted suicide death rate from 13.1/100,000 to 11.8/100,000	By December 2019, decrease suicide deaths for 12-18 year olds from 5 to 0	Suicide age-adjusted death rate (Florida Department of Health, Bureau of Vital Statistics)	15.7/ 100,000	11.8/ 100,000	The new objective will focus on reducing suicide deaths overall in Duval County rather than have two objectives focusing on youth and adults. There will still be targeted activities under this new objective for both youth and adult populations.
	By December 2019, decrease the suicide death rate for adults from 22.6/100,000 to 16.9/100,000				

Accomplishments

Goal	Objective	Accomplishment
3. Decrease suicide in Duval County	3.1b By December 2019, decrease the suicide death rate for adults from 22.6/100,000 to 16.9/100,000	Beginning in 2016, the Jacksonville Non-Profit Hospital Partnership set a goal of training 10,000 citizens within three year in Mental Health First Aid (MHFA). As of 2018, a total of 6,423 citizens have completed MHFA training and 52 individuals have been trained and certified as MHFA trainers. In 2018, 217 trainings were offered resulting in a total of 1,268 individuals trained in Youth MHFA and 2,476 individuals trained in Adult MHFA. The trainings were held throughout the county in diverse settings including the Jacksonville Sheriff's Office Police Academy, Northeast Florida Criminal Justice Center, Duval County Jail, Duval County Courthouse, various schools and colleges, and Mayport Naval Station.
How it's important for our community: The economic and human cost of suicidal behavior to individuals, families, communities and society makes suicide a serious public health problem. While its causes are complex and determined by multiple factors, suicide is a preventable public health problem.		
3. Reduce opioid overdose deaths in Duval County	3.2a By December 2019, reduce opioid overdose deaths from 38.6/100,000 to 34.7/100,000	Through numerous community partnerships, many initiatives and programs have been working toward meeting this objective. Drug Free Duval has presented education and training on opioid prescribing and community resources at 29 physician offices/hospitals/primary care facilities. Orange Park Medical Center Park West ED changed prescribing practices, reducing opioid prescribing by over 60%. Project Save Lives, an opioid epidemic pilot project, was established to increase access into drug treatment and decrease overdoses. It has expanded from St. Vincent's Riverside to St. Vincent's Southside and will soon be bringing services to Park West ER and Memorial Hospital. Budget appropriation will allow the program to extend through 9/30/19 and expand to three additional hospitals for a total of seven emergency departments in Duval County. A total of 115 patients have been actively engaged and no patients have died due to an overdose after entering the

program. 75 trainers have been certified to provide training modules; Signs of Opioid Misuse; Drug Sharing; Safe Storage and Disposal of Medications; Opioid Overdose and Naloxone Administration. 4,414 people have received the community trainings preciously listed.

How it's important for our community: Opioid overdoses continue to increase across all regions of the United States for both men and women and most age groups. Drug overdoses have dramatically increased over the last two decades, with deaths more than tripling between 1999 and 2016. In 2016, more than 63,000 people died from drug overdoses—more than 42,000 of these involved prescription or illicit opioids.

Conclusion

The CHIP serves as a roadmap for a continuous health improvement plan for the local public health system by providing a framework for the chosen strategic priority areas. It is not intended to be an exhaustive and static document. The CHIP Advisory Committee will evaluate progress on an ongoing basis through quarterly reports and community meetings with engaged partners. DOH-Duval will continue to facilitate annual reviews and revisions of the CHIP based on input from community experts and create annual reports. The CHIP will continue to change and evolve over time as new information and insight emerge at the local, state and national levels.

By building partnerships in the community and working together, we can have a significant impact on the community's health, improving where we live, work, learn, and play and ultimately achieve our vision of a healthier Duval County.

Appendices

- A. Annual CHIP Review Community Meeting Agenda
- B. Annual CHIP Review Community Meeting Minutes
- C. Annual CHIP Review Community Meeting Sign-in Sheet
- D. Comprehensive List of Community Partners

Appendix A: Annual CHIP Review Meeting Agenda



Florida Department of Health in Duval County
Community Health Improvement Plan Annual Review Meeting
February 15, 2019 10:00 a.m. – 12:00 p.m.
Jessie Ball duPont Center
40 East Adams Street, Jacksonville, FL 32202



AGENDA

Purpose: To coordinate and monitor the implementation of strategies to improve the health Duval County residents.

Topic	Lead
Welcome/Call to Order <ul style="list-style-type: none"> Opening remarks 	Pauline Rolle, MD, MPH, CPH Florida Department of Health in Duval County
Duval County Community Health Improvement Plan Review	Celine Ginsburg, MPH, CPH Florida Department of Health in Duval County Kristina Wilson, PhD Florida Department of Health in Duval County
Community Partner Introduction <ul style="list-style-type: none"> The Potter's House Ministry 	Tonya Houston Temple Builders and The Potter's House Ministry Elder Timothy Donald Temple Builders and The Potter's House Ministry
Discussion Panel <ul style="list-style-type: none"> Healthy Families and Healthy Babies Healthiest Weight Behavioral Health Access to Care 	Celine Ginsburg, MPH, CPH Florida Department of Health in Duval County J. Spencer Greenwood, MBA, MS, RD, LD/N Florida Department of Health in Duval County Tonia Harris, MBA, TTS Northeast Florida AHEC George Maxey, MSED New Town Success Zone Mobeen Rathore, MD University of Florida – Jacksonville Paul Sapia, MHA Humana Kristina Wilson, PhD Florida Department of Health in Duval County
Summarize & Adjourn	Kristina Wilson, PhD Florida Department of Health in Duval County

Next Meeting	
Healthy Families and Healthy Babies	Wednesday, April 24, 2019 10:00AM to 12:00PM
Healthiest Weight	
Behavioral Health	
Access to Care	

For more information: <https://www.surveymonkey.com/r/chipcontactinfo>

Appendix B: Annual CHIP Review Community Meeting Minutes



Florida Department of Health in Duval County
Community Health Improvement Plan Annual Review Meeting
February 15, 2019 10:00 a.m. – 12:00 p.m.
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MEETING MINUTES

Purpose: Engage community in the Duval County Community Health Improvement Plan through open two-way dialogue.

Attendees: See Attached Sign-In Sheet

Speaker	Topic	Discussion
Kristina Wilson, PhD Florida Department of Health in Duval County	Welcome/Call to Order <ul style="list-style-type: none">Remarks	Dr. Kristina Wilson, Florida Department of Health in Duval County (DOH-Duval), called the meeting to order at approximately 10:04 a.m.
Pauline Rolle, MD, MPH, CPH Florida Department of Health in Duval County		Dr. Pauline Rolle, DOH-Duval, was introduced and invited to provide welcoming remarks. On behalf of DOH-Duval, Dr. Rolle extended her sincere gratitude to all the community partners that have been engaged in the Community Health Improvement Plan (CHIP) process. A special thank you was given to Mary Bishop with Special Olympics for helping DOH-Duval secure a location for the annual review meeting. The CHIP Advisory Committee were also recognized for leading health improvement efforts and championing the plan in the community. The dedication shown by community partners has been paramount to the success of this process. The CHIP will continue to adapt to the ever-changing public health environment as we strive to meet our shared goal to improve the health and quality of life of all residents in Duval County.
Tracy McGeathey ECA Councilman Sam Newby		Tracy McGeathey, ECA Councilman Sam Newby, provided opening remarks on behalf of Councilman Newby. Councilman Newby, who is the Chair of the Neighborhoods, Community Services, Public Health and Safety Committee, recognizes the importance of initiatives like the Duval County CHIP and fully supports the health improvement efforts underway. He commends the work of all the community partners involved in this and similar processes working to better the health and quality of life of Duval County residents.



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<p>Celine Ginsburg, MPH, CPH Florida Department of Health in Duval County</p> <p>Kristina Wilson, PhD Florida Department of Health in Duval County</p>	<p>Duval County Community Health Improvement Plan (CHIP) Review</p>	<p>DOH-Duval initiated a new community health improvement process in 2016. Local public health system partners joined forces to develop the 2017-2019 Duval County Community Health Improvement Plan (CHIP). Diverse sectors were represented during the process including local hospitals and health care organizations, local government, community-based organizations, social service organizations, faith-based organizations, and schools. The partnership first conducted a comprehensive, county-wide health needs assessment to understand the health issues affecting Duval County residents. The Community Health Assessment (CHA) informed the selection of four health priority areas:</p> <ul style="list-style-type: none">• Healthy Families and Healthy Babies• Healthiest Weight• Behavioral Health• Access to Care <p>The use of data to inform health improvement efforts did not stop after the identification of priority areas. As our community partners moved from the planning to implementation phases, data was reviewed at the sub-county level (e.g., zip code and census tract) to identify specific areas within Duval County in need of targeted health improvement efforts. This sub-county analysis led to the identification of two neighboring census tracts on the Westside of Jacksonville: census tract 122 (Hillcrest area) and 126.02 (Hyde Park area).</p> <p>When compared to Duval County, the two neighborhoods have lower median household income and higher rates of poverty and unemployment. From 2013-2017, there were a combined total of 23 infant death in these two census tracts, with 11 infant deaths in census tract 122 (Hillcrest) and 12 infant deaths in 126.02 (Hyde Park). In comparison, the census tract just north of 126.02 had 1 infant death during the same time period.</p> <p>Additional data presented to the group included: births covered by Medicaid, births to mom that</p>
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		<p>received 1st trimester prenatal care, rates of overweight and obesity, deaths from opioid overdoses, and deaths due to suicide.</p> <p>In addition to compiling and reviewing data, comprehensive resource inventories of both neighborhoods were developed. The inventories included community assets within both census tracts such as schools and day care centers, food stores, faith-based organizations, parks and recreational spots, housing communities, local businesses, and gas stations. Other information that was collected during this phase included Jacksonville Transportation Authority (JTA) transit routes that serve the census tracts and City Council representatives for the neighborhoods. The completed inventories allowed for the identification of existing community assets and possible areas for partnership and collaboration, as well as gaps and barriers in resources.</p>
<p>Tonya Houston The Potter's House Ministry and Temple Builders</p> <p>Elder Timothy Donald The Potter's House Ministry and Temple Builders</p>	<p>Community Partner Introduction</p> <ul style="list-style-type: none">• The Potter's House Ministry and Temple Builders	<p>Tonya Houston, The Potter's House Ministry and Temple Builders, and Elder Timothy Donald, The Potter's House Ministry and Temple Builders, gave an informative presentation about their organization and initiatives. Operating as an extension of and in conjunction with TPHIM Healthcare Ministry, Temple Builders purposes to stimulate, motivate and educate believers and nonbelievers concerning proper care of their physical bodies and to foster disciplined and healthy lifestyles. Temple Builders and The Potter's House Ministry is located off Normandy Boulevard on the Westside of Jacksonville and serves residents of the identified neighborhoods of focus. There are a number of existing community events, including: Family Fun and Fitness Day (twice yearly in the Spring and Fall); annual community health fairs; health screenings (e.g., A1C, blood pressure, vision, hearing, and fitness assessments); nutrition and health education and demonstrations; gym membership scholarships; and athletic summer camps. In addition to these existing programs, Temple Builders and The Potter's House are always looking for new ways to serve the community by enhancing existing efforts and developing new initiatives (e.g., behavioral health education, worksite wellness programs,</p>

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		<p>faith-based wellness council, Faith and Fitness Conference, smoking cessation programs, and obesity prevention programs).</p> <p>If you are interested in learning more about Temple Builders and The Potter's House Ministry or you would like to discuss possible areas for collaboration, please contact Elder Timothy Donald (tdonald@gettemplefit.com) or Tonya Houston (thouston@gettemplefit.com).</p>
<p>Justine Conley AARP</p> <p>Sally Finn Drug Free Duval</p> <p>Celine Ginsburg, MPH, CPH Florida Department of Health in Duval County</p> <p>J. Spencer Greenwood, MBA, MS, RD, LD/N Florida Department of Health in Duval County</p> <p>George Maxey, MSED New Town Success Zone</p> <p>Mobeen Rathore, MD University of Florida – Jacksonville</p> <p>Kristina Wilson, PhD Florida Department of Health in Duval County</p> <p>Moderator: Tyree Williams, MS, RDN, LD/N Florida Department of Health in Duval County</p>	<p>Discussion Panel</p> <ul style="list-style-type: none"> • Healthy Families and Healthy Babies • Healthiest Weight • Behavioral Health • Access to Care 	<p>Members of the Duval County CHIP Advisory Committee took turns fielding questions from the audience on a series of topics. The following section is a summary of those conversations:</p> <p>What is the biggest challenge you've experienced during health improvement processes?</p> <ul style="list-style-type: none"> • Competing agenda of various organizations. • Funding for community health improvement initiatives. • Moving from the planning to implementation phases. • Community engagement and community buy in – this is paramount to the success of any health improvement effort. • Open communication between organizations and initiatives. We often don't communicate what we are doing to one another, which leads to duplicating efforts or a lack of awareness of valuable resources. <p>What are the biggest issues/contributing factors surrounding the various health issues you deal with?</p> <ul style="list-style-type: none"> • The stigma associated with mental and behavioral health and addiction. We need to be able to talk about it. There are so many common misconceptions surrounding overdose laws and Narcan availability. • Lack of trust between community and providers. • We tend to forget the effect the death of an infant has on a family and on the community. The death of an infant affects more than just the child, it affects the mothers, families, and communities.

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MEETING MINUTES

		<p>What are some ways we can make substantial change in the health and wellbeing of residents:</p> <ul style="list-style-type: none">• We need to engage residents in the process. We need to stop giving "handouts" and start giving "hand ups." We need to use those moments to capture individuals and have them participate in a meaningful activity before they receive incentives.• More meaningful collaboration to meet the needs of the community. An example was given about the Wellness Rx program that was established through a partnership between New Town Success Zone and the Mayo Clinic.• It is easier to offer an intervention to address a health issue, than it is to implement meaningful changes that address the social and environmental factors that impact health. We need to identify strategies and policy changes that can be implemented to address the social determinants of health. <p>How does housing affect health and wellbeing? How can it also be addressed?</p> <ul style="list-style-type: none">• It is important we think of housing, and other social determinants of health, when developing action plans.• If an individual is struggling to secure stable housing, their priority is not going to be to see a doctor or get tested.• A mother who is living paycheck to paycheck to keep the lights on and a roof over head is not thinking about prenatal care.• Housing and transportation are some of the biggest barriers to accessing services. It is imperative these factors are considered when developing activities and implementing plans.
<p>Celine Ginsburg, MPH, CPH Florida Department of Health in Duval County</p> <p>Kristina Wilson, PhD Florida Department of Health in Duval County</p>	<p>Summarize and Adjourn</p>	<p>At the close of the meeting, a request was made for additional time for introductions of meeting participants. Participants took turns introducing themselves and their organizations, as well as providing a brief overview of their efforts in the community.</p> <p>DOH-Duval thanked attendees for their time and participation. Monthly meetings will resume in</p>

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MEETING MINUTES

		April. The date, time, and location will be sent to partners once it is solidified. The meeting adjourned at 11:58 AM.
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Appendix C: Annual CHIP Review Meeting Sign-in Sheets



Florida Department of Health in Duval County
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SIGN-IN SHEET

Name	Organization	Email	Initials
Heather Sciartelli	Tobacco-Free Jax / CivCom	hsciartelli@civcomweb.com	HS
SALLY FINN	DRUG FREE DUVAL	sally@drugfreeduvall.org	ST
Lauren Kroeger	Baptist Social Resp.	lauren.kroeger@bmcjax.com	LK
Paul Cook	Baptist Health S.R.	paul.cook@bmcjax.com	PC
Gloria Mugadizi	Baptist Health - S.R.	gloria.mugadizi@bmcjax.com	GM
Connor Racine	Planned Parenthood	Connor.Racine@ppscnf1.org	CR
Elizabeth Trisotto	DCPS - School Health Services	TrisottoE@duvalschools.org	ET
Jowann Wade	DCPS	wadej1@duvalschools.org	JW
Elyssia Jonnan	UF Health	elyssia.jonnan@jax.ufl.edu	EJ
Tess Kucera	UF Health	tess.kucera@jax.ufl.edu	TK
Maggie DoValle	Tobacco Free Jacksonville	mbovalle@civcomweb.com	MD
Jessica Winberry	WCH / TPC	Jessica.winberry@bmcjax.com	JW
Gloria McNair	Groundwork Jacksonville	Gloria@groundwork-jacksonville.org	GEM
Mary Hart	UF/IFAS Family Nutrition Program	maryhart@ufl.edu	MH
Casey Grove	WCH / TPC	casey.grove@bmcjax.com	CG
Will Freeman	WCH/The PLAYERS Ctr	william.freeman@bmcjax.com	WF
Marivi Wright	WCH / TPC	Marivi.Wright@bmcjax.com	MW
Alison Hill	DCF	alison.hill@myflfamilies.com	AH
Wendy Hinton	DCF/SAMH	Wendy.Hinton@myflfamilies.com	WH
Willie Roberts	St. Vincent's	Willie.Roberts@ascension.org	WR
Chelsea Reeves	American Heart Association	chelsea.reeves@heart.org	CR
Mary Nash	Kids Hope Alliance	mnash@coj.net	MN
Angela O'Donnell	FDCH - Duval	Angela.odonnell@flhealth.gov	Awo
Jamila Green	Episcopal Children's	Jgreen@eecs4kids.org	JG
Shanna Horan	Baptist Behavioral	shanna.horan@bmcjax.com	SH
Elizabeth DeWitt	Florida Beverage Association	liz.dewitt@flbev.org	
Karen Tozzi	FDCH -	Karen.Tozzi@flhealth.gov	KT
Jasmine Daniels	Planned Parenthood	Jasmine.Daniels@ppscnf1.org	JD

Tracy McGeathay	City Council	tmcgeathay@coj.net	TM
Tanya Adams	Ability Housing	tadams@abilityhousing.org	TA
Justine Conley	AARP	jconley@aarp.org	
Felicia Boyd	Timucuan Parks Foundation	fboyd@timucuanparks.org	FB
Anthony Jenkins	Creation Health	a.legalplane@aol.com	AJ
Lynn Brannon	Building Healthy Military Communities	lynn.b.brannon.ctr@mail.mil	
CHARLOTTE HUGHES	HEALTH INCLUSION	CHARLOTTE@HealthInclusion.com	CH
Brittany Lord	Chartwells	brittany.lord@compass-usa.com	BL
GEORGE E. MAXLEY	NEW TOWN SUCCESS ZONE	GEORGE.MAXLEY@CUC.EDU	GM
Pauline J. Rolle MD	FL DEPT OF HEALTH IN Duval	Pauline.rolle@flhealth.gov	PJR
Spencer Greenwood	DOH - Duval	joseph.greenwood@flhealth.gov	SG
Tyree Williams	DOH - Duval	tyree.williams@flhealth.gov	TW
Jean Holloway	DOH - Duval	Jean.Holloway@flhealth.gov	JH
Celine Ginsburg	DOH - Duval	celine.ginsburg@flhealth.gov	CG
Kristina Wilson	DOH - Duval	kristina.wilson@flhealth.gov	KW
Tonya Houston	Temple Builders Fitness	thouston@gettemplefit.com	TH
Timothy Bonack, Jr.	Temple Builders Fitness	tbbonack@gettemplefit.com	TB
Ann Marie Knight	Mayo Clinic	Knight,AnnMarie@mayo.edu	AK
Latrina Patrick	City of Jax, Grants Office	Lpatrick@coj.net	LP
LARRY FINKELSTEIN	COJ, Grants office	lfinkelstein@coj.net	LF
Darren Brownlee	Mayo Clinic	brownlee.darren@mayo.edu	DB
Susan King	WeCare Jax	sking@wecarejaxsonville.org	SK
Megan Denk	Wolfsons	megan.denk@bmcjax.com	
Keto Porter	United Way	ketop@uwnetfl.org	
DAN MERRITT	JASMAN	dmeritt@jasman.org	DM
Tatiana Ramirez	WeCareJax	tramirez@wecarejaxsonville.org	TR
Samantha Kwiatkowski	CAN Community Health	SKWIATKOWSKI@cancommunityhealth.org	SK
Dr. Mobeen Rathore	UF Health	mobeen.rathore@jax.ufl.edu	

Appendix D: Comprehensive List of Community Partners

AARP	Jacksonville Fire and Rescue Department
Ability Housing	Jacksonville Housing Authority
Agape Community Health Center	Jacksonville Metropolitan Community Benefit Partnership
Agency for Healthcare Administration	Jacksonville Regional Health Collaborative
Alliance for a Healthier Generation	Jacksonville Sheriff's Office
America Walks	Jacksonville Transportation Authority
American Foundation for Suicide Prevention	JASMYN
American Heart Association	JAXUSA
American Lung Association	Kids Hope Alliance
Baptist Health	Lifeline Resources
Beaches Emergency Assistance Ministry	LSF Health Systems
Boys and Girls Clubs of Northeast Florida	Lutheran Social Services
CareerSource	Magellan Complete Care
Changing Homelessness	Mayo Clinic
Chartwells	Mayor's Office
City of Jacksonville	Memorial Hospital
Clara White Mission	Mental Health America of Northeast Florida
Clinton Health Matters	Mind over Music Movement
Community Benefit Partnership	Molina Healthcare
Community Connections of Jacksonville	New Town Success Zone
Community Health Outreach	Northeast Florida Area Health Education Center (AHEC)
Community Rehabilitation Center	Northeast Florida Healthy Start Coalition
Duval County Medical Society	Northwest Jacksonville Community Development Corporation
Duval County Public Schools	Nova Southeastern University
Drug Free Duval	Partnership for Child Health
Edward Waters College	Pastoral Counseling Services
ElderSource	Planned Parenthood
Episcopal Children's Services	The PLAYERS Center for Child Health
Fatherhood PRIDE	Publix Supermarkets
Feeding Northeast Florida	River Point Behavioral Health
First Coast YMCA	River Region Human Services
First Coast Worksite Wellness Council	The Salvation Army of Northeast Florida
Florida Beverage Association	Special Olympics Florida
Florida Blue Foundation	St. Vincent's Health Care
Florida Department of Children and Families	Timucuan Parks Foundation
Florida Department of Health in Duval County	Tobacco Free Jacksonville
Florida State Attorney's Office	UF Center for Health Equity and Quality Research
Florida State College at Jacksonville	UF Institute for Food and Agricultural Sciences
Full Service Schools of Jacksonville	United Way of Northeast Florida
Gateway Community Services	University of North Florida
Growing Parenting Choices	US Department of Veteran's Affairs
Groundwork Jacksonville	Volunteers in Medicine
Health Planning Council of Northeast Florida	War on Poverty
Heart for Children, Inc.	We Care Jacksonville
Hispanic Medical Society	Wellcare
Humana	Wolfson Children's Hospital
IM Sulzbacher Center	Youth Crisis Center
Jacksonville Area Legal Aid	
Jacksonville Chamber of Commerce	
Jacksonville City Council	
Jacksonville Children's Commission	
Jacksonville Community Council, Inc.	